



SPPS Achieves Initiative Status Report

Initiative: Allocate resources strategically through priority-based budgeting

Sponsor: Marie Schrul, Chief Financial Officer

Owner: Karen Randall, Assistant Director of Strategic Planning

Milestones/Deliverables Review (complete, feasible to complete by 8.1.21, reset timeline, pause)	Status
Refine the priority-based budgeting process and resources created for FY21 in developing a balanced FY22 budget	Complete
Present a multi-year financial plan to the Board of Education that incorporates the priority-based budgeting process	Feasible to complete by 8.1.21
Ensuring sustainability within the priority-based budgeting process through evaluation of results and making decisions to sunset programs that are not cost-effective or do not support long-term student outcomes	Reset timeline
Base strategic investments on instructional and operational priorities	Complete

2020-21 Performance Indicators Review (feasible to complete by 8.1.21, reset target or timeline, pause)			
Outcome	Measure	Target	Status
Identified instructional priorities are represented in the FY22 budget	Budget	100% of instructional priorities have an identified investment in the FY22 budget	Complete
Five-year financial plan is presented to the Board of Education	BOE Presentation	100% of the plan is complete	Feasible to Complete by 8.1.21
The budget process resulted in an FY22 balanced resource plan that maintains fiscal health	FY22 budget	Level of Unassigned General Fund balance is 5% or greater (as required by Board policy)	Complete
The budget process resulted in an FY22 balanced resource plan that maintains fiscal health	Bond ratings	100% of bond ratings remained stable or higher	Complete

Celebrations and Progress for 2020-21 (Strategic Plan year 3)

- FY22 budget process addressed instructional priorities while also working through challenges of prioritizing and monitoring COVID funding
- Highly complex Budget Book delivered on time
- Second year of a virtual budget fair for school budget administrators
- 2021 MDE School Finance Award Recipient for 2020 Financial Reporting

Coming next in 2021-2022 (Strategic Plan year 4)

- Implement standardized timeline for budget development steps to follow from year to year
- Departmental training in school finance and priority-based budgeting



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Initiative: Align school facilities with well-rounded programs

Sponsor: Jackie Turner, Chief Operations Officer

Owner: Lynn Brun, Consultant

Milestones/Deliverables Review (complete, feasible to complete by 8.1.21, reset timeline, pause)	Status
Develop operational measures to assess building use, virtual connectivity, transportation costs, and equitable access to well-rounded programs	Reset timeline
Align well-rounded education program measures, ideal school sizes, and parent demand for programs to determine facility allocations and major capital investment decisions	Reset timeline
Adjust capital investments to ensure they meet the district's equity policy goals	Reset timeline

2020-21 Performance Indicators Review (feasible to complete by 8.1.21, reset target or timeline, pause)			
Outcome	Measure	Target	Status
Findings and research are ready for leadership and stakeholders to study and provide feedback	Facilities use tool, well-rounded education indexes, integration index, equity decision matrix; market share	100% of needed resources to support decisions are completed	Feasible to complete by 8.1.21
Findings and research are aligned with <i>SPPS Achieves</i>	Comparison with <i>SPPS Achieves</i> plan initiative desired states	100% of findings and research that align with initiative desired states	Reset timeline
Recommendations for aligning facilities with actual enrollment and well-rounded programming are complete	Project report	100% of first phase recommendations complete	Reset timeline

Celebrations and Progress for 2020-21 (Strategic Plan year 3)

- Sustained Envision SPPS planning despite COVID-19 impact to staffing capacity
- 11 work groups launched to address essential questions on specific topic areas related to facility use; work groups include a mix of internal and external stakeholders
- Using school capacity and utilization dashboard/screener to plan how best to transition programs to be more sustainable
- Poised to meet the planning deadline of having recommendations for SPPS executive leadership and Board of Education by fall 2021
- Decision made to develop an equity impact statement with NAACP through the integration work group

Coming next in 2021-2022 (Strategic Plan year 4)

- Poised to publicly present the initial Envision SPPS framework and some program transitions
- Aligned to priority budgeting in the fall